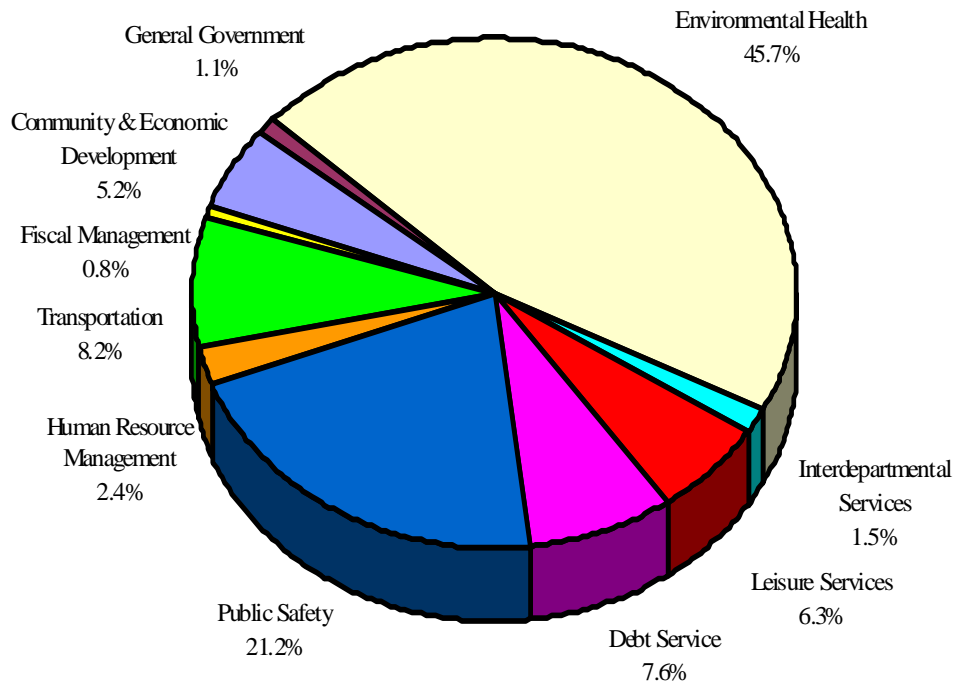


TOTAL BUDGET SUMMARY

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TOTAL EXPENDITURES – ALL FUNDS

TOTAL NET EXPENDITURES BY SERVICE AREA



Total \$396.5 Million

NET TOTAL EXPENDITURES BY SERVICE AREA

	Actual FY 06-07	Amended FY 07-08	Adopted FY 08-09	Percent Change
Community and Economic Development				
City/County Planning	\$2,617,187	\$2,960,260	\$3,002,810	1.4%
City/County Inspections	4,376,327	4,623,670	4,492,810	-2.8%
Development Office	2,108,353	1,998,790	2,152,860	7.7%
Housing Development Administration	717,984	729,050	762,630	4.6%
Housing Development Operations	7,315,021	6,481,350	6,473,060	-0.1%
Neighborhood Services	3,080,513	4,035,210	4,119,660	2.1%
Mortgage Revenue Bond Services	255,938	155,450	151,590	-2.5%
Community Agencies	427,680	507,500	557,500	9.9%
Non-Departmental	870,970	1,375,170	1,571,800	14.3%
Capital Projects	2,887,737	2,360,000	0	-100.0%
Subtotal	\$24,657,710	\$25,226,450	\$23,284,720	-7.7%
Less Transfers	-\$2,296,977	-\$2,596,610	-\$2,732,830	5.2%
Less Interfund/Internal Service Charges	-89,224	-96,470	-76,670	-20.5%
Net Total	\$22,271,509	\$22,533,370	\$20,475,220	-9.1%

TOTAL EXPENDITURES – ALL FUNDS

	Actual	Amended	Adopted	Percent
	<u>FY 06-07</u>	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>Change</u>
Environmental Health				
Sanitation	\$17,527,192	\$19,127,220	\$19,664,090	2.8%
Water and Sewer	58,157,554	62,688,810	67,408,260	7.5%
Solid Waste Disposal	13,186,757	14,803,040	14,669,540	-0.9%
Stormwater	5,813,635	6,529,390	7,162,930	9.7%
Cemeteries	601,044	589,810	574,480	-2.6%
Non-Departmental	17,815	21,680	16,230	-25.1%
Capital Projects	56,522,869	73,737,590	79,668,100	8.0%
Subtotal	\$151,826,867	\$177,497,540	\$189,163,630	6.6%
Less Transfers	-\$3,666,904	-\$4,252,260	-\$4,476,290	5.3%
Less Interfund/Internal Service Charges	-3,656,086	-3,716,100	-3,420,130	-8.0%
Net Total	\$144,503,877	\$169,529,180	\$181,267,210	6.9%
Public Safety				
Police Department	\$53,762,063	\$55,196,270	\$58,201,430	5.4%
Fire Department	24,089,982	24,867,860	26,266,030	5.6%
Emergency Management	415,184	449,840	473,940	5.4%
Non-Departmental	9,430	0	0	0%
Capital Projects	2,957,223	8,852,750	50,000	-99.4%
Subtotal	\$81,233,881	\$89,366,720	\$84,991,400	-4.9%
Less Transfers	-\$300,600	-\$194,900	-\$336,880	72.8%
Less Interfund/Internal Service Charges	-483,258	-365,770	-531,230	45.2%
Net Total	\$80,450,023	\$88,806,050	\$84,123,290	-5.3%
Transportation				
Transportation System Management	\$7,020,107	\$8,328,140	\$8,385,500	0.7%
Streets Maintenance	5,876,021	6,059,330	6,114,410	0.9%
Public Works Communications	317,727	289,960	0	-100.0%
Winston-Salem Transit Authority	10,090,829	11,214,900	12,458,640	11.1%
Off-Street Parking	3,319,856	3,555,460	3,648,580	2.6%
Non-Departmental	10,982,012	13,054,630	12,798,510	-2.0%
Capital Projects	9,307,165	19,272,720	3,413,330	-82.3%
Subtotal	\$46,913,716	\$61,775,140	\$46,818,970	-24.2%

TOTAL EXPENDITURES – ALL FUNDS

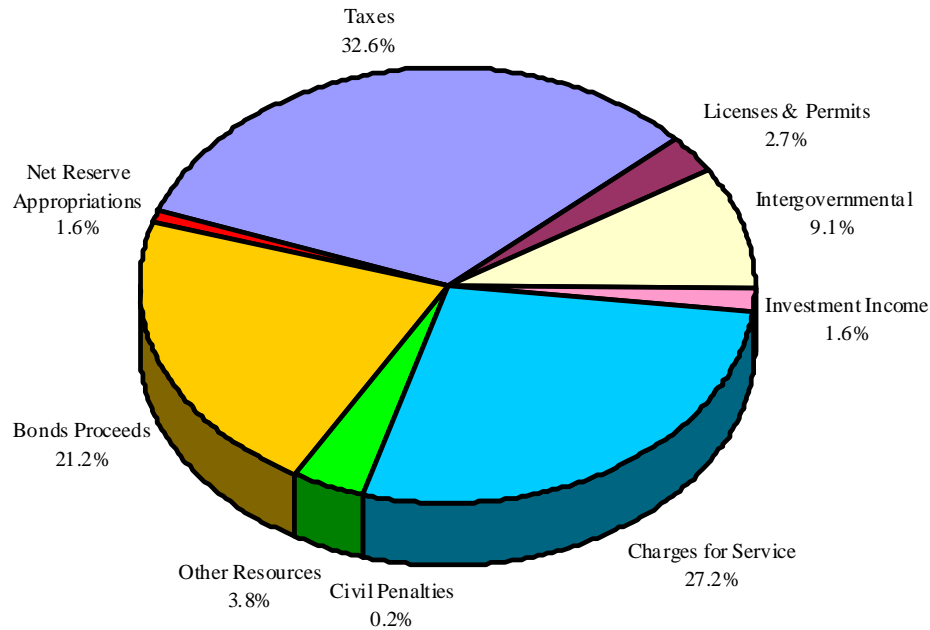
	<u>Actual</u> <u>FY 06-07</u>	<u>Amended</u> <u>FY 07-08</u>	<u>Adopted</u> <u>FY 08-09</u>	<u>Percent</u> <u>Change</u>
Less Transfers	\$11,133,965	-\$13,134,690	-\$12,899,200	-1.8%
Less Interfund/Internal Service Charges	-1,480,601	-1,732,500	-1,480,000	-14.6%
Net Total	\$34,299,150	\$46,907,950	\$32,439,770	-30.8%
Leisure Services				
Recreation and Parks	\$8,893,253	\$9,434,790	\$9,777,890	3.6%
Vegetation Management	4,751,785	5,184,240	5,274,930	1.7%
Winston-Salem Entertainment-Sports Complex	5,515,123	5,820,600	5,881,560	1.0%
M.C. Benton, Jr. Convention Center and Civic Center	777,161	665,990	665,990	0%
Fair	2,620,924	2,762,990	2,903,790	5.1%
Non-Departmental	1,553,143	1,585,470	1,637,870	3.3%
Capital Projects	7,146,169	2,622,000	1,245,000	-52.5%
Subtotal	\$31,257,557	\$28,076,080	\$27,387,030	-2.5%
Less Transfers	-\$2,496,241	-\$2,317,470	-\$2,224,960	-4.0%
Less Interfund/Internal Service Charges	-459,623	-288,530	-315,150	9.2%
Net Total	\$28,301,693	\$25,470,080	\$24,846,920	-2.4%
Fiscal Management				
Financial Management Services	\$7,778,445	\$8,120,130	\$7,920,210	-2.5%
Budget, Audit and Performance Reporting	846,518	941,830	1,005,170	6.7%
Claims for Damages	548,315	572,220	575,260	0.5%
Subtotal	\$9,173,278	\$9,634,180	\$9,500,640	-1.4%
Less Interfund/Internal Service Charges	-\$5,822,320	-\$6,136,150	-\$6,203,200	1.1%
Net Total	\$3,350,958	\$3,498,030	\$3,297,440	-5.7%
Human Resources Management				
Human Resources	\$1,419,097	\$1,844,450	\$1,765,620	-4.3%
Employee Benefits	45,887,919	42,330,930	45,972,160	8.6%
Subtotal	\$47,307,016	\$44,175,380	\$47,737,780	8.1%
Less Transfers	-\$6,500,000	\$0	\$0	0%
Less Interfund/Internal Service Charges	-36,852,520	-37,231,070	-38,409,690	3.2%
Net Total	\$3,954,495	\$6,944,310	\$9,328,090	34.3%

TOTAL EXPENDITURES – ALL FUNDS

	<u>Actual</u> <u>FY 06-07</u>	<u>Amended</u> <u>FY 07-08</u>	<u>Adopted</u> <u>FY 08-09</u>	<u>Percent</u> <u>Change</u>
Interdepartmental Services				
Engineering	\$3,206,710	\$3,719,340	\$3,748,300	0.8%
Fleet Services	8,174,782	8,422,050	9,332,810	10.8%
Property Maintenance	4,463,449	4,436,000	4,696,700	5.9%
Information Systems	7,938,309	10,234,240	10,135,560	-1.0%
Mail and Printing Services	779,247	606,960	703,360	15.9%
Real Estate	581,535	586,800	555,500	-5.3%
Central Warehouse	231,470	313,610	315,830	0.7%
Non-Departmental	330,000	0	0	0%
Subtotal	\$25,705,502	\$28,319,000	\$29,488,060	4.1%
Less Transfers	-\$369,250	\$0	\$0	0%
Less Interfund/Internal Service Charges	-20,657,089	-22,710,460	-23,503,070	3.5%
Net Total	\$4,679,162	\$5,608,540	\$5,984,990	6.7%
General Government				
Policy Leadership	\$1,245,944	\$1,323,700	\$1,272,910	-3.8%
City Manager	1,094,540	1,112,680	1,043,630	-6.2%
City Link	175,548	811,540	1,646,410	102.9%
City Secretary	402,496	348,270	413,160	18.6%
Marketing and Communications	934,726	830,640	854,570	2.9%
Human Relations	366,708	370,170	386,570	4.4%
Non-Departmental	1,464,775	-731,520	-530,170	-27.5%
Capital Projects	1,551,865	-6,540	0	-100.0%
Subtotal	\$7,236,601	\$4,058,940	\$5,087,080	25.3%
Less Transfers	-\$623,860	-\$623,860	-\$623,860	0%
Less Interfund/Internal Service Charges	-42,564	-39,400	-12,000	-69.5%
Net Total	\$6,570,177	\$3,395,680	\$4,451,220	31.1%
Debt Service				
Debt Service	\$16,417,750	\$16,198,190	\$17,924,390	10.7%
Leasing Equipment Acquisition Fund	7,952,863	7,992,680	7,111,960	-11.0%
Leasing Fund	23,592,143	5,959,000	10,490,640	76.0%
Subtotal	\$47,962,757	\$30,149,870	\$35,526,990	17.8%
Less Transfers	\$89,637	-\$119,130	-\$111,600	-6.3%
Less Interfund/Internal Service Charges	-2,540,037	-13,775,000	-5,152,740	-62.6%
Net Total	\$45,512,356	\$16,255,740	\$30,262,650	86.2%
Total Net Expenditures By Service Area	\$373,893,401	\$388,948,930	\$396,476,800	1.9%

TOTAL RESOURCES – ALL FUNDS

TOTAL RESOURCES BY TYPE



Total: \$396.5 Million

TOTAL RESOURCES BY TYPE

	<u>Actual</u> <u>FY 06-07</u>	<u>Amended</u> <u>FY 07-08</u>	<u>Adopted</u> <u>FY 08-09</u>	<u>Percent</u> <u>Change</u>
Taxes				
Property Taxes - Current Year	\$84,289,823	\$92,911,230	\$95,826,110	3.1%
Property Taxes - Prior Year	1,330,133	800,000	1,150,000	43.8%
Sales Tax (1% Article 39)	13,542,892	13,706,620	14,659,700	7.0%
Sales Tax (1/2% Article 40)	5,578,265	5,715,190	6,170,360	8.0%
Sales Tax (1/2% Article 42)	5,517,999	5,654,590	6,102,620	7.9%
Sales Tax (1/2% Article 44)	5,493,206	5,615,730	6,028,520	7.4%
Subtotal	\$115,752,317	\$124,403,360	\$129,937,310	4.4%

TOTAL RESOURCES – ALL FUNDS

	Actual	Amended	Adopted	Percent
	<u>FY 06-07</u>	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>Change</u>
Licenses and Permits				
Construction Permits	\$4,251,540	\$4,118,970	\$3,728,750	-9.5%
Privilege Licenses	2,356,777	2,366,160	2,449,000	3.5%
Gross Receipts Tax	176,115	191,350	191,350	0%
Motor Vehicle License Taxes	2,165,800	2,380,760	2,397,450	0.7%
Cable Franchise	1,606,875	350,000	349,430	-0.2%
Other Licenses and Permits	2,295,688	1,519,800	1,569,800	3.3%
Subtotal	\$12,852,795	\$10,927,040	\$10,685,780	-2.2%
Intergovernmental Resources				
Federal	\$8,793,392	\$11,870,710	\$8,042,820	-32.2%
State				
Utility Franchise Tax	10,952,145	12,298,380	13,272,600	7.9%
Beer and Wine Tax	899,502	1,008,590	1,038,410	3.0%
Gasoline Tax	6,014,750	6,964,550	7,424,870	6.6%
N.C. Department of Transportation	3,599,169	2,634,150	3,128,920	18.8%
Occupancy Tax	527,549	500,000	545,000	9.0%
Other State Resources	769,294	671,940	615,570	-8.4%
State Reimbursements				
“Hold Harmless” Payment	2,051,017	2,004,490	1,822,680	-9.1%
Other Intergovernmental Resources				
ABC Allocation	983,690	1,016,240	994,610	-2.1%
Housing Authority Payment in Lieu of Taxes	55,296	55,300	76,420	38.2%
Other Intergovernmental Resources	1,288,592	265,000	265,000	0%
Subtotal	\$35,934,396	\$39,289,350	\$37,226,900	-5.2%
Investment Income	\$44,723,439	\$5,307,090	\$6,582,900	24.0%
Charges for Services				
Utilities Revenue	\$57,062,538	\$60,325,950	\$64,707,840	7.3%
Landfill Revenue	8,972,303	9,523,480	8,651,100	-9.2%
Stormwater Fees	6,487,301	8,601,060	8,601,060	0%
Fairgrounds Revenue	2,260,425	2,201,950	2,380,650	8.1%
Parking Services	2,875,124	3,021,360	2,984,000	-1.2%
Concessions	770,945	745,090	757,240	1.6%
Mass Transit Fees	2,437,617	2,336,200	2,600,500	11.3%
Admissions Fees	211,839	207,740	211,400	1.8%

TOTAL RESOURCES – ALL FUNDS

	Actual	Amended	Adopted	Percent
	<u>FY 06-07</u>	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>Change</u>
Charges for Services - Continued				
Entry Fees	\$137,268	\$123,000	\$137,500	11.8%
Equipment Use Fees	221,267	236,530	235,680	-0.4%
Facility Use Fees	403,839	416,400	444,020	6.6%
Sanitation Yard Cart Fees	718,604	715,000	784,080	9.7%
Sanitation Bulk Container Fees	1,444,225	1,482,060	1,566,780	5.7%
Cemetery Fees	478,066	454,540	427,420	-6.0%
Employee Benefits Premiums	6,170,065	6,522,200	6,605,050	1.3%
Other Charges for Service	3,363,055	2,627,420	2,958,280	12.6%
Charges to the State	538,553	494,860	513,000	3.7%
Charges to Forsyth County	3,546,784	3,326,010	3,292,220	-1.0%
Charges to WS/FC School Board	125,000	125,000	125,000	0%
Charges to Other Municipalities	69,625	67,030	38,420	-42.7%
Subtotal	\$98,294,442	\$103,552,880	\$108,021,240	4.3%
Civil Penalties				
Parking Tickets	\$353,987	\$300,000	\$325,000	8.3%
Housing Code Violations	333,605	306,500	357,300	16.6%
Erosion Control Civil Penalties	83,032	30,000	45,000	50.0%
False Alarm Civil Penalties	185,806	200,000	170,000	-15.0%
Subtotal	\$956,430	\$836,500	\$897,300	7.3%
Other Resources				
Rentals	\$1,265,287	\$1,186,720	\$1,291,510	8.8%
Sales of Property and Equipment	984,282	303,880	358,000	17.8%
Loan Repayments	2,276,928	1,710,000	1,450,000	-15.2%
Property Assessments	14,820	0	0	0%
N.C. Municipal Leasing Corporation	20,408,295	16,798,880	7,541,960	-55.1%
Contributions	2,078,463	1,079,900	761,200	-29.5%
Miscellaneous	5,293,744	3,565,430	3,618,740	1.5%
Subtotal	\$32,321,819	\$24,644,810	\$15,021,410	-39.0%
Bond Proceeds	\$42,434,151	\$79,054,230	\$84,470,360	6.9%
Net Reserve Appropriations	-9,377,090	933,670	3,633,600	289.2%
GRAND TOTAL RESOURCES	\$373,823,082	\$388,948,930	\$396,476,800	1.9%

PROPERTY TAX REVENUE DISTRIBUTION

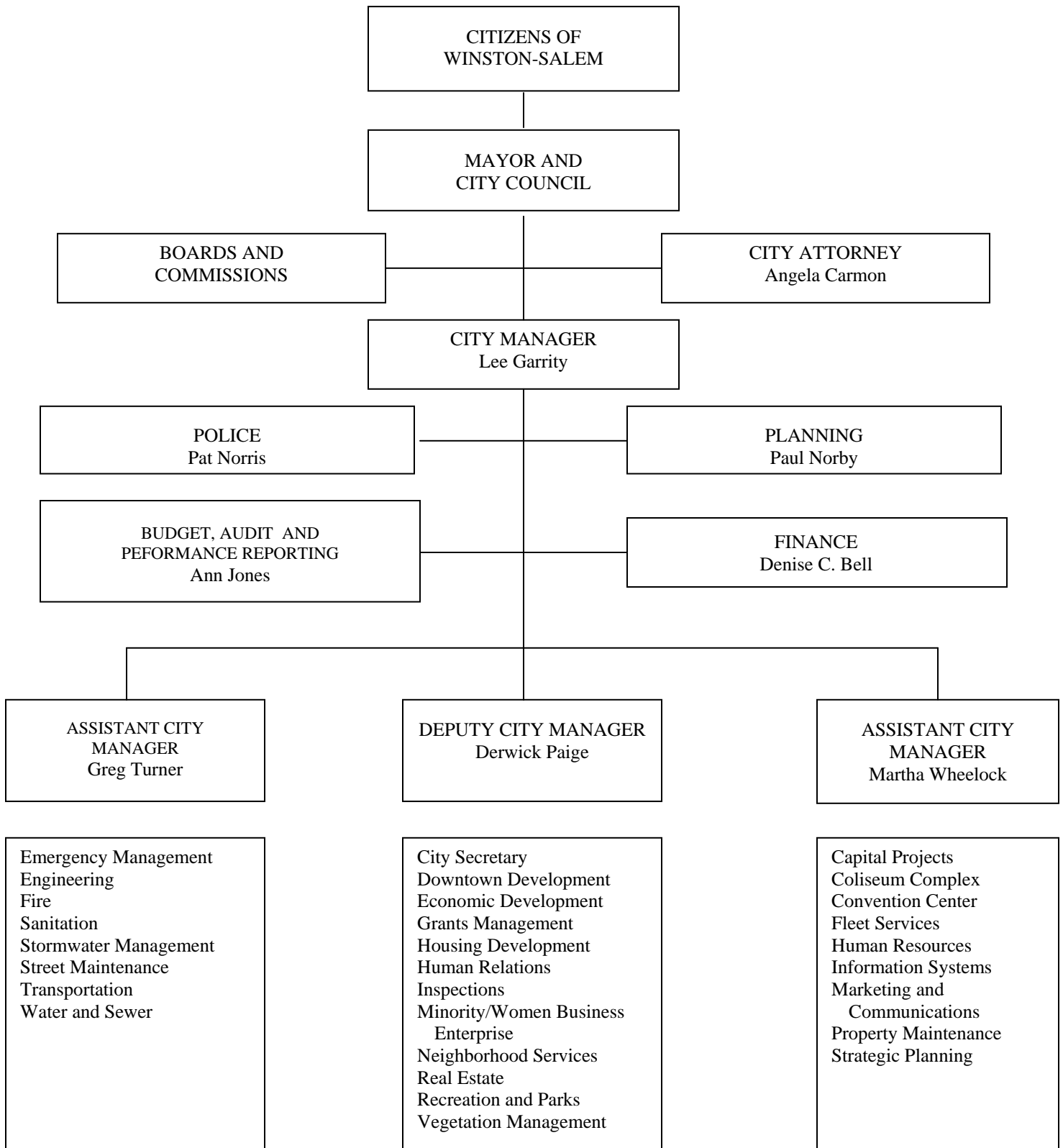
The 2008-2009 adopted property tax rate of 49¢ per \$100 of assessed valuation is levied on all real and personal property subject to *ad valorem* taxes within the City of Winston-Salem, North Carolina, and the revenue is allocated to the following funds:

- a) General: a tax rate of 49¢ per \$100 on \$449.2 million in assessed property representing the value of nine economic development projects (One West Fourth Street, Dell, Inc., Piedmont Triad Research Park, Lowe’s Data Center, Sara Lee Corporation, Bekaert Textiles USA, Inc., Tengion, Inc., Jennico2, Inc., Exhibit Works, The Clearing House Payments Company, Smurfit-Stone Container Corporation, and Hanes Geo Components). Property tax revenue from these properties is distributed 100% to the general fund, where related economic payments are budgeted as transfers to the economic development projects fund, the parking fund and the general debt service fund.
- b) General: a tax rate of 42.42¢ per \$100 of assessed valuation on all property, except for \$449.2 million in assessed property representing the thirteen economic development projects listed above, for general purposes.
- c) Transit: a tax rate of 1.58¢ per \$100 of assessed valuation on all property, except for \$449.2 million in assessed property representing the thirteen economic development projects listed above, for the Winston-Salem Transit Authority operating and capital program purposes.
- d) General Debt Service: a tax rate of 5.0¢ per \$100 of assessed valuation on all property, except for \$449.2 million in assessed property representing the thirteen economic development projects listed above, for bond indebtedness purposes.

DISTRIBUTION OF 2008-2009 ESTIMATED PROPERTY TAX REVENUE

	General, Mass Transit, and Debt	Economic Development	Total
Property Tax Base	\$19,471,708,810	\$449,189,740	\$19,920,898,550
Property Tax Rate per \$100:			
General	42.42¢	49.00¢	
Mass Transit	1.58¢		
Debt Service	<u>5.00¢</u>		
Total	49.00¢		
Property Tax Levy	\$95,291,140	\$2,201,030	\$97,492,170
Estimated Collection Rate	98.25%	100%	98.29%
Collections			
General	\$81,050,900	\$2,201,030	\$83,252,930
Mass Transit	3,019,090	0	3,019,090
Debt Service	<u>9,554,090</u>	<u>0</u>	<u>9,554,090</u>
Total	\$93,625,080	\$2,201,030	\$95,826,110

ORGANIZATION CHART



TOTAL PERSONNEL

FULL-TIME POSITION CHANGES BY DEPARTMENT

<u>Personnel by Department</u>	<u>Amended FY 06-07</u>	<u>Amended FY 07-08</u>	<u>Adopted FY 08-09</u>	<u>Position Changes</u>
Community and Economic Development				
City/County Planning	29	29	29	0
City/County Inspections	59	58	57	-1
Development Office	4	4	3	-1
Housing Development	6	6	7	+1
Mortgage Revenue Bonds	2	2	2	0
Neighborhood Services	<u>48</u>	<u>49</u>	<u>49</u>	<u>0</u>
Subtotal	148	148	147	-1
Environmental Health				
Sanitation	215	211	211	0
Water and Sewer	314	327	332	+5
Solid Waste Disposal	34	35	35	0
Stormwater	43	47	47	0
Cemeteries	<u>7</u>	<u>7</u>	<u>7</u>	<u>0</u>
Subtotal	613	627	632	+5
Public Safety				
Police Department	671	681	681	0
Fire Department	340	343	343	0
Emergency Management	<u>5</u>	<u>5</u>	<u>5</u>	<u>0</u>
Subtotal	1,016	1,029	1,029	0
Transportation				
Transportation System Management	47.5	51	51	0
Street Maintenance	61	59	58	-1
Public Works Communications	6	5	0	-5
Winston-Salem Transit Authority	1	1	1	0
Off-Street Parking	<u>17.5</u>	<u>17</u>	<u>17</u>	<u>0</u>
Subtotal	133	133	127	-6
Leisure Time Services				
Recreation and Parks	115	112	108	-4
Vegetation Management	71	71	70	-1
Fair	3.5	3.5	3.5	0
Winston-Salem Entertainment-Sports Complex	<u>38.5</u>	<u>36.5</u>	<u>36.5</u>	<u>0</u>
Subtotal	228	223	218	-5
Fiscal Management				
Financial Management Services	67	67	68	+1
Budget, Audit and Performance Reporting	<u>9</u>	<u>10</u>	<u>10</u>	<u>0</u>
Subtotal	76	77	78	+1

TOTAL PERSONNEL

<u>Personnel by Department</u>	<u>Amended FY 06-07</u>	<u>Amended FY 07-08</u>	<u>Adopted FY 08-09</u>	<u>Position Changes</u>
Human Resources Management				
Human Resources	13	13	13	0
Employee Benefits	<u>8</u>	<u>8</u>	<u>8</u>	<u>0</u>
Subtotal	21	21	21	0
Interdepartmental Services				
Engineering	51	48	46	-2
Capital Building Projects Engineering	0	2	2	0
Fleet Services	34	34	34	0
Property Maintenance	38	38	40	+2
Information Systems	49	49	49	0
Real Estate	6	6	5	-1
Central Warehouse	<u>5</u>	<u>5</u>	<u>5</u>	<u>0</u>
Subtotal	183	182	181	-1
General Government				
Policy Leadership				
Mayor	3	3	3	0
City Attorney	6	6	6	0
City Manager's Office				
City Manager	7	7	6	-1
City Link	0	10	22	+12
City Secretary	4	4	4	0
Marketing and Communications	7	7	7	0
Human Relations	<u>4</u>	<u>4</u>	<u>4</u>	<u>0</u>
Subtotal	31	41	52	+11
TOTAL	2,449	2,481	2,485	+4

FULL-TIME POSITION CHANGES BY FUND

<u>Personnel by Fund</u>	<u>Amended 07-08</u>	<u>Adopted 08-09</u>	<u>Changes</u>
General Fund	1,911.75	1,910.75	-1
General Fund/Internal Services	82.00	82.00	0
Grants	.75	.75	0
Enterprise Funds	476.50	481.50	+5
Special Revenue Funds	2.00	2.00	0
Fiduciary Funds	<u>8.00</u>	<u>8.00</u>	<u>0</u>
Total	2,481.00	2,485.00	+4