



Winston-Salem



Office of the City Manager

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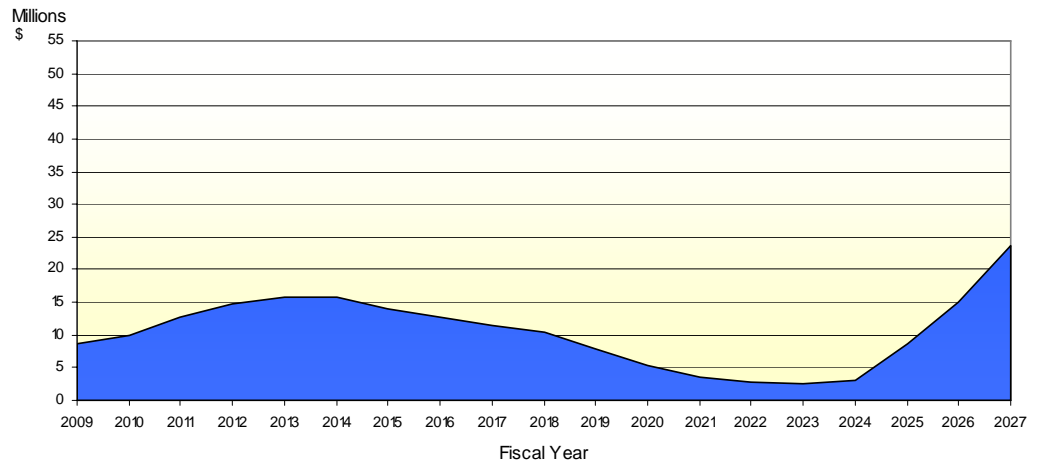
Dear Mayor Joines and Members of the City Council:

I hereby transmit to you the 2009-2014 adopted Capital Plan for the City of Winston-Salem. The Capital Plan provides a schedule of the city’s capital appropriations for the next six years. The purpose of capital planning is to fund all appropriate capital needs by matching projects with the appropriate funding source(s) at the appropriate time. The total anticipated capital appropriations from 2008-2009 through 2013-2014 total \$450.6 million.

The six-year Capital Plan is a guide. As such, it is subject to change and revision in the future as Council initiatives and priorities change. Year One of the Capital Plan (FY 2008-2009) represents the budget year and is adopted with the annual operating budget. Years Two through Six are planning years.

As early as November 2010, City Council may want to schedule a referendum to consider public safety, recreation and parks, economic development and transportation general obligation bonds. Candidate bond projects totaling over \$300 million are included in the final section of this document. As indicated at the March 3, 2008 pre-budget workshop, the city can issue up to \$100 million in voter approved bonds without an impact on the property tax rate (see chart at right).

**Projected Debt Service Fund Balance
With \$100 Million Additional Debt**

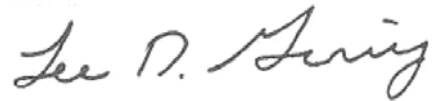


Note: Includes the following projected issues in addition to future two-thirds General Obligation Bond issues:

- FY 2012 \$25 million
- FY 2014 \$50 million
- FY 2018 \$25 million

City staff and I will work with the City Council over the course of the coming year with the objective of completing a potential list of bond projects that reflect Council's capital priorities.

Sincerely,

A handwritten signature in black ink that reads "Lee D. Garrity". The signature is written in a cursive style with a large, prominent initial "L".

Lee D. Garrity
City Manager