

Action Plan

The impact of *Legacy* on the quality of life in our community in the short and long term will depend on the degree to which the recommendations of the plan are implemented. The recommendations in this plan consist of policies and action agenda items at the end of sections within each chapter. Policies are those recommendations which we need to consider and apply on an ongoing basis as we make decisions that affect the growth and development of our community. Action agenda items are more specific recommendations which require action by a group or organization within a certain time frame. Successful implementation of the plan requires both continuous application of the policies and completion of the plans, programs and ordinance revisions called for in the action agenda items.

Implementation of the policies and action agenda items in *Legacy* will require significant changes in the way we grow and develop in the future. Successful implementation of the Plan will require a careful phasing in of the policies and recommendations to minimize confusion in the development community, neighborhoods and the community in general. A number of the action agenda items are “incentive” actions which would help decrease the unit cost of development through higher density, relaxed infrastructure standards, or other means. Others would fall into

the category of “requirements” that may increase unit development costs and will eventually be included in development regulations governing higher density development.

For both of these categories of recommendations, voluntary development guides for density, land use, land planning and design will be developed by the City-County Planning Board immediately after adoption of *Legacy*. These interim guidelines will be used at the preliminary stages of discussion with developers in hopes that developers will find them attractive enough to incorporate into their proposals.

After these interim guidelines are prepared, the City-County Planning Board will begin the process of creating the regulatory and standards revisions recommended in *Legacy* for incorporation into the Unified Development Ordinances and other City and County codes. This process should be completed within two years of the adoption of *Legacy*. Both the guidelines and the permanent regulatory changes should be created using input from key stakeholders.

City and County governments and other agencies also have a major role to play in the implementation of *Legacy*. Public expenditures for supportive types of infrastructure including roads, sewer and water, schools, libraries, parks and recreation centers, transit and parking facilities may be the key to creating a positive investment

environment for developers, especially in downtowns and at the activity centers and light rail stops where *Legacy* calls for significant new development.

This chapter brings together all the action agenda items in an Action Plan. They are organized in the following categories:

- Plan Adoption and Review
- Unified Development Ordinances Revisions
- Other Legislation
- Community and Neighborhood Plans and Projects
- Other Studies and Programs
- Design Guidelines
- Development Incentives
- New Committees and Organizations
- Information Base for Planning
- Community Awareness and Involvement
- Program Funding
- Miscellaneous

This Action Plan also identifies those groups which have primary responsibility for initiating and directing the tasks to be completed and sets priorities as short term (0-2 years), mid-term (3 years) or long term (3+ years) for beginning work on each task. For easy reference, each action agenda item listed is followed by the name of the chapter where it is discussed and the page number where it is located.

Table 14.1
Legacy Action Plan

Action Agenda Item	Primary Responsibility	Time
Plan Adoption/Review		
1. Adopt <i>Legacy Growth Management Plan</i> - page 47	Transportation Advisory Committee; City-County Utilities Commission Local Governments;	2001
2. Create a <i>Legacy</i> Implementation Committee. <i>Growth Management Plan</i> - page 47	City-County Planning Board (CCPB)	2002
3. Prepare an annual report on progress in implementing <i>Legacy</i> . <i>Growth Management Plan</i> - page 47	CCPB	Annually
4. Carry out a five year major review of progress in implementing <i>Legacy</i> . <i>Growth Management Plan</i> - page 47	CCPB	Mid-Term
Unified Development Ordinances Revisions		
Zoning Ordinance		
5. Consider expanding the existing bonus density incentives to include infill development and brownfield sites. <i>Growth Management Plan</i> - page 39	CCPB	Short Term
6. Consider permitting more intense development as a matter of right in infill areas. <i>Growth Management Plan</i> - page 39	CCPB	Short Term
7. Pursue limiting package treatment plants in the Rural Area. <i>Growth Management Plan</i> - page 46	CCPB	Short Term

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Action Agenda Item	Primary Responsibility	Time
<i>Unified Development Ordinances Revisions (continued)</i>		
8. Consider extending the “Supplementary Standards for Older Neighborhoods” provisions to other neighborhood non-residential development. <i>Growth Management Plan - page 39</i>	CCPB	Short Term
9. Ensure that zoning regulations and building codes include appropriate land uses, the highest intensity of development and facilitate adaptive reuse of existing buildings in downtown Winston-Salem. <i>City and Town Centers - page 112</i>	CCPB	Short Term
10. Consider requirements to preserve a development site’s natural features and topography. <i>Community Character - page 133</i>	CCPB	Short Term
11. Consider more flexible conditions for locating accessory apartments and other varied housing within residential neighborhoods. <i>Building Better Neighborhoods - page 126</i> <i>Community Life - page 148</i>	CCPB	Short Term
12. Consider requiring special use permits for schools located in residential districts. <i>Community Life - page 145</i>	CCPB	Short Term
13. Require sidewalks for TNDs and consider them for standard subdivisions. <i>Building Better Neighborhoods - page 122</i>	CCPB	Short Term
14. Include provisions supporting alternative transportation including standards for the development of bike lanes, bikeways, bike parking and sidewalks. <i>Transportation Alternatives - pages 53, 61</i>	CCPB	Short Term
15. Develop design standards for traditional neighborhood residential development. <i>Building Better Neighborhoods - page 122</i>	CCPB	Short Term
16. Permit larger institutional facilities at appropriate locations as transitional uses in neighborhoods. <i>Community Life - page 148</i>	CCPB	Short Term

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Action Agenda Item	Primary Responsibility	Time
Unified Development Ordinances Revisions (continued)		
17. Enhance the appearance of thoroughfares by requiring reduced sign sizes and heights. <i>Community Character - page 130</i>	CCPB	Short Term
18. Make provision for a neighborhood scale mixed use commercial district. <i>Building Better Neighborhoods - page 123</i>	CCPB	Short-Term
19. Ensure that regulations provide reasonable opportunities for housing disabled people. <i>Community Life - page 148</i>	CCPB	Mid-Term
20. Ensure that zoning along Urban Boulevards, major roads and at Activity Centers facilitates alternative modes of transportation. <i>Transportation Alternatives - page 53</i>	CCPB	Mid-Term
21. Rezone land in downtown Winston-Salem for higher residential densities. <i>City and Town Centers - page 115</i>	CCPB	Short Term
Environmental Ordinance		
22. Review the Erosion Control Ordinance. <i>Environmental Quality - page 89</i>	CCPB	Mid-Term
23. Promote a system of vegetative buffers along streams. <i>Environmental Quality - page 88</i>	CCPB	Mid-Term
Subdivision Ordinance		
24. Prepare and adopt open space subdivision provisions. <i>Growth Management Plan - page 42</i>	CCPB	Short Term
25. Develop revised street standards to make neighborhoods more pedestrian friendly. <i>Building Better Neighborhoods - page 122</i>	CCPB; Winston-Salem Department of Transportation (WSDOT)	Short Term

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Other Legislation/Ordinances		
26. Seek Tree City, USA designation. Consider adoption of tree ordinances county wide. <i>Community Character - page 133</i>	Community Appearance Commission (CAC);	Short Term
27. Adopt a local demolition-by-neglect ordinance for historic properties. <i>Community Character - page 138</i>	Historic Properties Commission (HPC) Historic District Commission (HDC)	Short Term
28. Ensure that fire/building codes facilitate mixed uses and the use of upper floors of downtown commercial buildings for residential use. <i>City and Town Centers - page 115</i>	CCPB; HPC; HDC	Short Term
29. Investigate the feasibility of legislation allowing demolition denial authority for significant historic structures. <i>Community Character - page 138</i>	HPC; HDC	Mid-Term
30. Seek enabling legislation to allow local governments to acquire abandoned buildings. <i>Community Life - page 146</i>	City Housing & Neighborhood Services County Housing Authority	Mid-Term
31. Pursue State legislation enabling local decisions on new sources of revenue for transportation needs. <i>Transportation Alternatives - page 55</i>	Transportation Advisory	Mid-Term Committee
Community and Neighborhood Plans and Projects		
32. Adopt and implement the recommendations of the “Piedmont Triad Land Use and Transportation Study”. <i>Regional Planning and Development - page 71</i>	Transportation Advisory Committees of Metropolitan Planning Organizations	Short Term
33. Prepare a comprehensive Forsyth County Open Space, Parks and Greenway Plan. <i>Open Space, Parks and Greenways - page 100;</i> <i>Transportation Alternatives - page 61</i>	CCPB; City Recreation and Parks; County Parks and Recreation	Short Term

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Action Agenda Item	Primary Responsibility	Time
<i>Community and Neighborhood Plans and Projects (continued)</i>		
34. Implement a county-wide Bikeway Plan. <i>Transportation Alternatives - page 61</i>	WSDOT	On going
35. Implement a county-wide Pedestrian Plan. <i>Transportation Alternatives - page 61</i>	WSDOT	On going
36. Implement the county-wide “Multi-modal Long Range Transportation Plan. Transportation Alternatives” - page 55	WSDOT	On going
37. Prepare master plans for Activity Centers, Urban Boulevards and Transit Stations. <i>Growth Management Plan - page 38</i>	CCPB	Short Term
38. Prepare a long-range school building plan. <i>Community Life - page 145</i>	Winston-Salem/Forsyth County School Board	Short Term
39. Develop a regional greenway plan for trails linking the Triad. <i>Regional Planning and Development - page 73</i>	Planning Departments - Guilford/Forsyth Counties; Piedmont Land Conservancy	Short Term
40. Prepare streetscape plans for downtown Winston-Salem. <i>City and Town Centers - page 112</i>	CCPB; Downtown Development Corporation (DDC)	Short Term
41. Develop reclamation plans for reuse of existing public and private landfill sites. <i>Environmental Quality - page 92</i>	Solid Waste Management Department Winston-Salem/Forsyth County; Waste Industries, Inc.	Long Term
42. Encourage the undergrounding of utility lines. <i>Community Character - page 130</i>	All Municipalities	Long Term
43. Develop joint area plans for areas of overlapping jurisdictions in the Triad region. <i>Regional Planning and Development - page 71</i>	Local Planning Departments and Regional Planning Organizations	Ongoing

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Action Agenda Item	Primary Responsibility	Time
Community and Neighborhood Plans and Projects (continued)		
44. Prepare and review plans to provide water and sewerage services to Future Growth Areas. <i>Growth Management Plan - page 42</i>	City County Utilities Commission; CCPB	Ongoing
45. Prepare area plans and identify locations and design guidelines for community and neighborhood activity centers in these plans. <i>Growth Management Plan - page 38</i>	CCPB	On going
46. Extend Martin Luther King Boulevard to Reynolda Rd. <i>City and Town Centers - page 116</i>	WSDOT	Short Term
47. Extend Salem Avenue to Patterson Avenue. <i>City and Town Centers - page 116</i>	WSDOT	Short Term
Other Studies/Programs/Guidelines		
48. Consider downtown Winston-Salem in proposals for future regional rail service. <i>City and Town Centers - page 116</i>	NCDOT	Short Term
49. Consider creation of a Business Improvement District for downtown Winston-Salem. <i>City and Town Centers - page 117</i>	DDC	Short Term
50. Consider establishing a National Register of Historic Places District in downtown Winston-Salem. <i>City and Town Centers - page 113</i>	HPC; DDC; Downtown Winston-Salem Association	Short Term
51. Identify brownfield and underutilized commercial sites and buildings for revitalization for neighborhood commercial development. <i>Building Better Neighborhoods - page 123</i>	City and County Housing Departments; CCPB; Winston-Salem Department of Enterprise Community Development.	Short Term
52. Develop recommendations for revitalization of deteriorated areas, particularly in slow growth areas. <i>Growth Management Plan - page 40</i>	CCPB	Ongoing

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Action Agenda Item	Primary Responsibility	Time
Other Studies/Programs/Guidelines (continued)		
53. Determine the need to service and rezone land in Future Growth Areas for urban uses. <i>Growth Management Plan - page 42</i>	CCPB	Short Term
54. Develop guidelines defining conditions under which land in the Rural Area will be rezoned to more intensive zoning districts. <i>Growth Management - page 46</i>	CCPB	Short Term
55. Develop policy guidelines for the location of child care facilities. <i>Community Life - page 145</i>	CCPB	Short Term
56. Develop a checklist for compliance with environmental regulations. <i>Environmental Quality - page 89</i>	CCPB	Short Term
57. Prepare a regional guide book for the development approval process. <i>Regional Planning and Development - page 71</i>	Planning Departments - Forsyth and Guilford Counties	Mid-Term
58. Review existing environmental protection practices for effectiveness. <i>Environmental Quality - page 89</i>	CCPB; Environmental Affairs; Conservation of Natural Resources	Mid-Term
59. Identify and consider restoration of degraded urban streams. <i>Environmental Quality - page 88</i>	CCPB	Mid-Term
60. Complete a feasibility study of local and regional rail transit. <i>Transportation Alternatives - page 57</i>	Piedmont Authority for Regional Transportation (PART)	Mid-Term
61. Consider the feasibility of a rail system along I-40. <i>Transportation Alternatives - page 57</i>	PART	Mid-Term
62. Update the County's architectural and archaeological inventories. <i>Community Character - page 135</i>	HPC	Mid-Term

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Action Agenda Item	Primary Responsibility	Time
Other Studies/Programs/Guidelines (continued)		
63. Develop housing policies, codes and programs that enable older adults and disabled people to remain in their homes or live in neighborhood settings. <i>Community Life - page 148</i>	Human Service Organizations; City Housing and Neighborhood Services; County Housing Authority	Long Term
64. Develop plans to expand public transportation along major corridors. <i>Transportation Alternatives - page 59</i>	Winston-Salem Transit Authority	Long Term
65. Develop a corridor enhancement program for regional view corridors and community gateways. <i>Regional Planning and Development - page 71</i>	Local Planning Departments and Regional Planning Organizations	Long Term
66. Identify and create development-ready “green field” industrial sites. <i>Economic Vitality - page 78</i>	Winston-Salem Business Inc.; CCPB	Ongoing
67. Designate additional areas for high and moderate density housing through area planning. <i>Building Better Neighborhoods - page 125</i>	CCPB	Ongoing
68. Work with large employers to prepare trip reduction plans. <i>Transportation Alternatives - page 62</i>	WSDOT	Short Term
69. Explore “pay as you throw” as a method to promote recycling. <i>Environmental Quality - page 92</i>	Utilities Commission	Mid-Term
70. Prepare a master plan for farmland preservation. <i>Growth Management Plan - page 45</i>	CCPB; County Department of Conservation of Natural Resources	Short Term
71. Identify potential sites for hotel development and explore opportunities for their development in downtown Winston-Salem <i>City and Town Centers - page 113</i>	DDC	Short Term
72. Develop strategies to further reduce the amount of waste going to landfills. <i>Environmental Quality - page 92</i>	City-County Utilities Commission	Short Term

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Design Guidelines		
73. Develop an urban design plan for downtown Winston-Salem. <i>City and Town Centers - page 112</i>	CCPB; DDC	Short Term
74. Develop design guidelines for small town centers. <i>City and Town Centers - page 118</i>	CCPB; Community Appearance Commission (CAC)	Short Term
75. Change state and local street standards to encourage narrower and more aesthetic streets which work with the natural features of a site. <i>Community Character - page 130</i>	City Engineering Division; North Carolina Department of Transportation	Short Term
76. Develop guidelines for franchised businesses to insure that they fit in with the character of special areas. <i>Community Character - page 133</i>	CCPB; CAC	Short Term
77. Prepare design guidelines for large scale commercial and multifamily residential developments. <i>Community Character - page 133</i>	CCPB; CAC	Short Term
78. Prepare overlay districts with design guidelines to enhance the appearance of our major roadway corridors. <i>Community Character - page 130</i>	CCPB; CAC	Long Term
79. Prepare and adopt a transit oriented design manual for new development. <i>Transportation Alternatives - page 53</i>	CCPB; CAC	Short Term
80. Prepare an infill design manual for older neighborhoods. <i>Growth Management - page 40</i>	CCPB; CAC	Short Term
81. Develop guidelines and incentives to assist developers in building higher density developments. <i>Growth Management Plan - page 35</i>	CCPB;	Short Term

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Action Agenda Item	Primary Responsibility	Time
Design Guidelines (continued)		
82. Develop design guidelines for new construction and the renovation of existing buildings in downtown Winston-Salem and other downtowns. <i>City and Town Centers - page 112; Community Character - page 133</i>	CCPB; CAC	Ongoing
83. Develop and publish safe design guidelines and offer training sessions for design professionals. <i>Community Life - page 146</i>	CCPB	Mid-Term
84. Develop guidelines to preserve and enhance the county's rural areas. <i>Community Character - page 133</i>	CCPB	Mid-Term
Development Incentives		
85. Establish a financial package for historic resources preservation. <i>Community Character - page 137</i>	HPC	Short Term
86. Consider providing incentives including a property tax credit to construct higher density housing in or close to downtown. <i>City and Town Centers - page 115</i>	DDC	Short Term
87. Seek State approval to create a local property tax credit incentive program to stimulate infill development. <i>Growth Management Plan - page 39</i>	CCPB	Short Term
88. Develop a package of incentives to facilitate redevelopment of vacant sites and non-residential buildings in downtown Winston-Salem for residential and other uses. <i>City and Town Centers - page 115</i>	DDC; City of Winston-Salem	Short Term
89. Offer incentives such as increased densities, clustered units, narrow lot and street widths for development of affordable housing. <i>Building Better Neighborhoods - page 126</i>	CCPB	Short Term

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Action Agenda Item	Primary Responsibility	Time
<i>Development Incentives (continued)</i>		
90. Revise policies to exclude economic incentives for developments in the Rural Area. <i>Growth Management Plan - page 45</i>	Winston-Salem Department of Enterprise Community Development	Short Term
91. Develop incentives to promote development and redevelopment in older neighborhoods and slow growth areas particularly the east and south sides of Winston-Salem. <i>Growth Management Plan - pages 39, 40, 41; Economic Vitality - page 78</i>	Winston-Salem Department of Enterprise Community Development	Mid-Term
92. Provide incentives/restrictions to address vacant or derelict commercial properties. <i>Economic Vitality - page 79</i>	Winston-Salem Department of Enterprise Community Development; Building Inspections Department; Municipalities	Mid-Term
93. Provide local incentives to encourage business investments in “brownfield” sites. <i>Economic Vitality - page 79</i>	Winston-Salem Department of Enterprise Community Development; Municipalities;	Mid-Term
94. Provide incentives for neighborhood scale mixed use developments. <i>Building Better Neighborhoods - page 123</i>	CCPB; Chamber of Commerce	Mid-Term
95. Consider providing incentives for developers to provide housing for older adults and disabled persons. <i>Community Life - page 148</i>	Local Governments and City-County Utilities Commission	Long Term
96. Consider a Transferable Development Rights program for open space preservation. <i>Growth Management Plan - page 45</i>	CCPB	Long Term

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Action Agenda Item	Primary Responsibility	Time
<i>New Committees/Organizations/Commissions</i>		
97. Organize a local Planner's Round Table for the exchange of information. <i>Growth Management Plan - page 47</i>	CCPB	Short Term
98. Create a forum to facilitate regional networking and information exchange. <i>Regional Planning and Development - page 71</i>	Planning Departments in the Region	Short Term
99. Consider the establishment of a City-County Open Space/Greenway . Committee or Commission. <i>Open Space, Parks and Greenways - page 97</i>	City and County Recreation Departments; CCPB	Mid-Term
100. Investigate the merger of the Historic District and Historic Properties Commissions. <i>Community Character - page 138</i>	HPC; HDC	Mid-Term
101. Study the feasibility of establishing a county wide nonprofit historic preservation organization to advocate for historic preservation issues. <i>Community Character - page 136</i>	HPC; HDC	Long Term
102. Consider the establishment of an Urban Development Corporation to facilitate development in selected urban areas. <i>Growth Management Plan - page 35</i>	Winston-Salem Community and Economic Development Department	Long Term
<i>Information Base for Planning</i>		
103. Create a computerized data base of sites for revitalization/infill development. <i>Growth Management - page 39</i>	CCPB	Short Term
104. Maintain an inventory and map of open space. <i>Open Space, Parks and Greenways - page 97</i>	CCPB	On going
105. Compile a database of historic properties, sites, and landmarks. <i>Community Character - page 135</i>	HPC	Mid-Term

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Action Agenda Item	Primary Responsibility	Time
Information Base for Planning (continued)		
106. Develop and maintain a database for travel demand forecasting for the region. <i>Regional Planning and Development - page 70</i>	PART	Mid-Term
107. Establish a regional geographic information system database and information clearinghouse. <i>Regional Planning and Development - page 71</i>	Regional Councils of Governments	Long Term
108. Compile a comprehensive bicycle accident record database. <i>Transportation Alternatives - page 61</i>	WS DOT	Short Term
109. Undertake an inventory of abandoned industrial and brownfield sites. <i>Economic Vitality - page 79</i>	CCPB	Short Term
Community Awareness/Involvement		
110. Develop a marketing program to promote downtown Winston-Salem <i>City and Town Centers - page 117</i>	Downtown Winston-Salem Association	Short Term
111. Consider establishing a Neighborhood Services program county wide to enhance cooperation between governments and their citizens. <i>Active Citizenship - page 152</i>	Local and County Governments; City Housing and Neighborhood Services	Short Term
112. Develop seminars and workshops for the community/developers on the design and benefits of higher density development. <i>Growth Management Plan - page 35</i>	CCPB	Short Term
113. Prepare and publicize a most-endangered list of historic properties. <i>Community Character - page 136</i>	HPC; HDC	Short Term
114. Prepare and publicize information sheets on historic properties suitable for rehabilitation. <i>Community Character - page 137</i>	HPC; HDC	Short Term

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Action Agenda Item	Primary Responsibility	Time
Community Awareness/Involvement (continued)		
115. Produce a local historic resources directory for the public. <i>Community Character - page 136</i>	HPC; HDC	Short Term
116. Organize a preservation resource library accessible to the public. <i>Community Character - page 136</i>	HPC; HDC	Short Term
117. Develop an active public outreach program on historic preservation. <i>Community Character - page 136</i>	HPC; HDC	Mid-Term
118. Develop a marketing and education program to promote bicycling and walking. <i>Transportation Alternatives - page 61</i>	WSDOT	Mid-Term
119. Develop public information programs on how government works and on community issues. <i>Active Citizenship - page 154</i>	City Housing and Neighborhood Services	Mid-Term
120. Provide training to enhance the civic communication skills of citizens, staff and officials. <i>Active Citizenship - page 154</i>	City Housing and Neighborhood Services	Mid-Term
121. Host workshops on infill development for developers and neighbors. <i>Growth Management Plan - page 39</i>	CCPB	Short Term
122. Educate citizens, officials and real estate professionals about inclusive housing policies and housing opportunities throughout the County. <i>Community Life - page 142</i>	Local and County Governments	Mid-Term
123. Make <i>Legacy</i> available to the school system and encourage its use. <i>Community Life - page 144</i>	CCPB; School Board	Ongoing
124. Prepare a brochure encouraging developers to submit their projects to the Community Appearance Commission for review. <i>Community Character - page 129</i>	CAC	Short Term

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Action Agenda Item	Primary Responsibility	Time
Program Funding		
125. Explore additional sources of funding for the Farmland Preservation Program. <i>Growth Management Plan - page 45</i>	Forsyth County Soil and Water Conservation Department	Short Term
126. Seek adoption of a policy to earmark funds to purchase and remove billboards along Business 40 and US 52. <i>Community Character - page 130</i>	CAC	Short Term
127. Seek adoption of a policy to earmark a percentage of the cost of public buildings/places for aesthetic enhancement of public spaces. <i>Community Character - page 129</i>	CAC	Mid-Term
128. Actively seek the donation of easements, land and funds for recreation uses and open space preservation. <i>Open Space, Parks and Greenways - page 105</i>	City/County Recreation Departments; CCPB; Piedmont Land Conservancy	Ongoing
129. Initiate a local revolving fund for the preservation and reuse of historic properties. <i>Community Character - page 137</i>	HPC	Long Term
130. Identify sources of funding for purchase of conservation easements and acquisition of Natural Heritage Inventory sites. <i>Environmental Quality - page 85</i>	CCPB; Piedmont Land Conservancy	Ongoing
131. Seek and use Environmental Protection Agency grants to identify, clean up and rejuvenate “brownfield” sites. <i>Economic Vitality - page 79</i>	Winston-Salem Department of Enterprise Community Development	Ongoing
132. Identify and support human, built and financial resources to facilitate affordable housing development. <i>Building Better Neighborhoods - page 126</i>	Housing and Neighborhood Development	Ongoing
133. Dedicate funding in municipal and county budgets for open space and greenway development. <i>Open Space, Parks and Greenways - page 105</i>	CCPB; City/County Recreation Departments; Other Municipalities	Annually

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Action Agenda Item	Primary Responsibility	Time
Miscellaneous		
134. Develop intergovernmental and intragovernmental agreements to jointly provide recreation facilities and protect open space. <i>Open Space, Parks and Greenways - page 104</i>	City/County Recreation Departments; Local Governments	Ongoing
135. Create a one-stop processing center to further streamline the development process. <i>Economic Vitality - page 80</i>	Local Governments	Short Term
136. Develop arts and entertainment centers in downtown Winston-Salem. <i>City and Town Centers - page 112; Economic Vitality - page 78</i>	DDC	Mid-Term
137. Develop a process for the relocation of endangered historic resources. <i>Community Character - page 138</i>	HPC; HDC.	Mid-Term
138. Initiate a process to investigate archaeological resources prior to land development. <i>Community Character- page 135</i>	HPC; HDC	Long Term
139. Consider an environmental review procedure to assess the environmental effects of development proposals. <i>Environmental Quality - page 89</i>	CCPB	Long Term
140. Develop the Winston Net fiber optic network and other telecommunication based infrastructure county-wide. <i>Economic Vitality - page 81</i>	Local Governments	Ongoing
141. Develop facilities to accommodate expected growth in aviation demand. <i>Transportation Alternatives - page 63</i>	Smith-Reynolds Airport Commission	Ongoing
142. Add Class A office space in downtown Winston-Salem. <i>City and Town Centers - page 113</i>	DDC	On going
143. Acquire and bank sites for future development in downtown Winston-Salem. <i>City and Town Centers - page 113</i>	DDC; Local Government	Short Term

Miscellaneous (continued)

144. Upgrade and expand convention facilities in downtown Winston-Salem. <i>City and Town Centers - page 113</i>	DDC; Local Government	Short Term
145. Develop public/private partnerships to assemble land for development in downtown Winston-Salem. <i>Economic Vitality - page 78</i>	DDC; Local Government	Short Term
146. Employ traffic calming to improve neighborhood quality. <i>Growth Management Plan - page 40</i>	WSDOT	Ongoing
147. Undertake a manufactured home subdivision project that demonstrates quality design at an affordable price. <i>Building Better Neighborhoods - page 126</i>	CCPB	Mid-Term
148. Implement a countywide storm water management program. <i>Environmental Quality - page 89</i>	Forsyth County/ Municipalities	Long Term
149. Maintain and improve vehicular access to downtown Winston-Salem from Business I-40 and US 52. <i>City and Town Centers - page 116</i>	WSDOT	Short Term