I. APPROVAL OF MINUTES
   A. Approval of November 6, 2019 Minutes
   B. Approval of November 19, 2019 Minutes

II. CERTIFICATE OF APPROPRIATENESS APPLICATIONS
   A. Darrell Walker, Winston-Salem/Forsyth County Schools
      1404 Northwest Boulevard, Winston-Salem
      Hanes Park
      West End Historic Overlay District #286
      Contributing
      Request: Improvements to the South Quad softball field
      COA2019-112
   
   B. David Hillman
      750 Summit Street, Winston-Salem
      I Can't Believe It's Yogurt! Store
      West End Historic Overlay District #143
      Noncontributing
      Request: Installation of signage
      COA2019-128
   
   C. Katherine Knapp Watts, Salem Academy and College
      601 South Church Street
      Salem College Main Hall
      Old Salem Historic District #13
      Contributing
      Request: Installation of signage
      COA2019-130
   
   D. Clare Fader
      835 Carolina Avenue, Winston-Salem
      Robert L. Hatcher House
      West End Historic Overlay District #249
      Contributing
      Request: After-the-fact construction of a parking pad and removal of a maple tree; construction of a deck
      COA2019-131

III. MINOR WORK REPORT (Enclosed in Commission Member Packets)

IV. OTHER APPLICATIONS AND NOMINATIONS
   A. West End Historic Overlay Design Review Guidelines
      
      1. Public Comment Period for the Front End and Appendix
         a. 3 minutes per speaker
b. HRC Discussion and Directive to Staff

t. Next Steps Discussion/Process
a. HRC Discussion and Directive to Staff

V. COMMITTEE REPORTS

A. Historic Marker Committee
   1. Vote on 2020 marker recipients
   2. Update on Phi Omega Chapter of Alpha Kappa Alpha Sorority, Inc. unveiling

B. Education Committee

VI. ELECTION ANNOUNCEMENT

A. Chair and Vice Chair Election will be held on January 2, 2020

VII. STAFF REPORT

A. Michael’s Last Meeting
B. CLG Annual Report
C. Union Station
D. CLG Grant
E. Evergreen Farm

VIII. FOR THE GOOD OF THE ORDER

NEXT MEETING: January 2, 2020

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